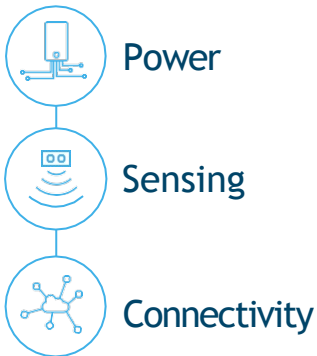




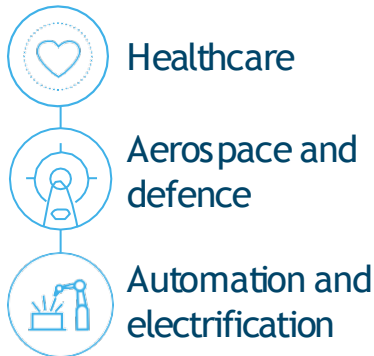
SOLVING ELECTRONIC CHALLENGES FOR A MORE SUSTAINABLE WORLD

TT engineers advanced electronics which benefit our planet and its people for future generations. We do this by designing, manufacturing and working in a way that is cleaner, smarter and healthier.

TT provides smart and sustainable solutions for customers globally...



..benefitting from enduring megatrends in structurally high-growth markets...



.. investing in R&D to design-in products where reliability is mission critical.



Megatrends driving sustainable growth

Megatrends	TT's solutions	UN Sustainable Development Goal
<p>CLEANER Climate change and resource scarcity</p>	<p>Improve energy efficiency</p> <ul style="list-style-type: none"> Aircraft electrification Electric and hybrid electric vehicles Smart energy infrastructure 	
<p>SMARTER Technological breakthrough and digital transformation</p>	<p>Ensure accuracy</p> <ul style="list-style-type: none"> Smart city infrastructure Remote patient monitoring <p>Drive automation</p> <ul style="list-style-type: none"> Factory automation and productivity 	
<p>HEALTHIER Demographics and social change</p>	<p>Improve patient outcomes</p> <ul style="list-style-type: none"> Laboratory analysis Minimally invasive procedures Medical diagnostics 	

Our Opportunity

Well positioned to deliver growth

Megatrends driving revenue growth and demand for products that contribute to a more sustainable world

3-5% revenue growth p.a.

A high quality, IP rich business, with cleaner, smarter and healthier solutions

10%+ operating margin

Strong cash generation to invest in IP and value-enhancing acquisitions

90%+ cash conversion and strong free cash flow generation



A responsible business

Our priorities and goals

Zero Harm with year on year reduction in incidents

Engage our employees and become a 1 star great place to work¹

Build an inclusive, vibrant and diverse environment for our employees

Carbon neutral² by 2035 with like-for-like reductions annually

Reduce our use of single-use plastics

Reduce the amount of waste we send to landfill every year

Third party recognition

Recognised as a

2 star

great place to work*

- 1 benchmarked against the best companies globally
- 2 scope 1 and 2 emissions

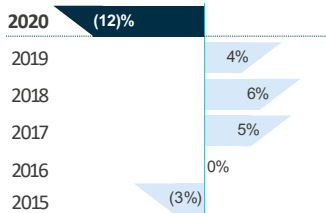


MSCI rating improved to AA, CDP rating "C", up from "D"

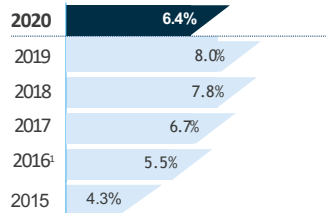
Our strong track record

Progress temporarily impacted by COVID-19 in 2020

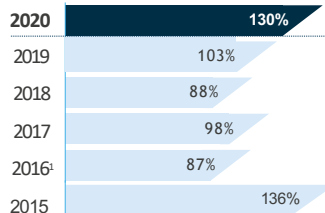
Improving organic revenue growth



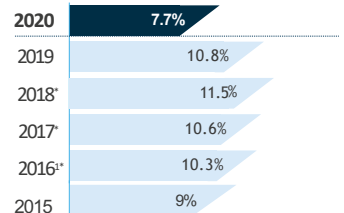
Margin on track for double digits



Long term growth in cash conversion



Improving return on invested capital



* 2018 has been restated to show the impact of IFRS 16

Revenue

£431.8m

2019: £478.2m (9)% at constant currency

Operating profit

£27.5m

2019: £38.1m (27)% at constant currency

Cash conversion

130%

2019: 103%

R&D Investment as % of sales

4.8%

2019: 5.1%

% improvement in CO₂ emissions

20%

2019: 15,705 tonnes

Strong H1 2021 - organic growth 12%, run-rate margins 8.0% (adjusted operating margin 6.7%)

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Key management



Richard Tyson CEO



Mark Hoad CFO

Share information

Listing: London Stock Exchange
Ticker: TTG
Sector: Electronic and Electrical Equipment